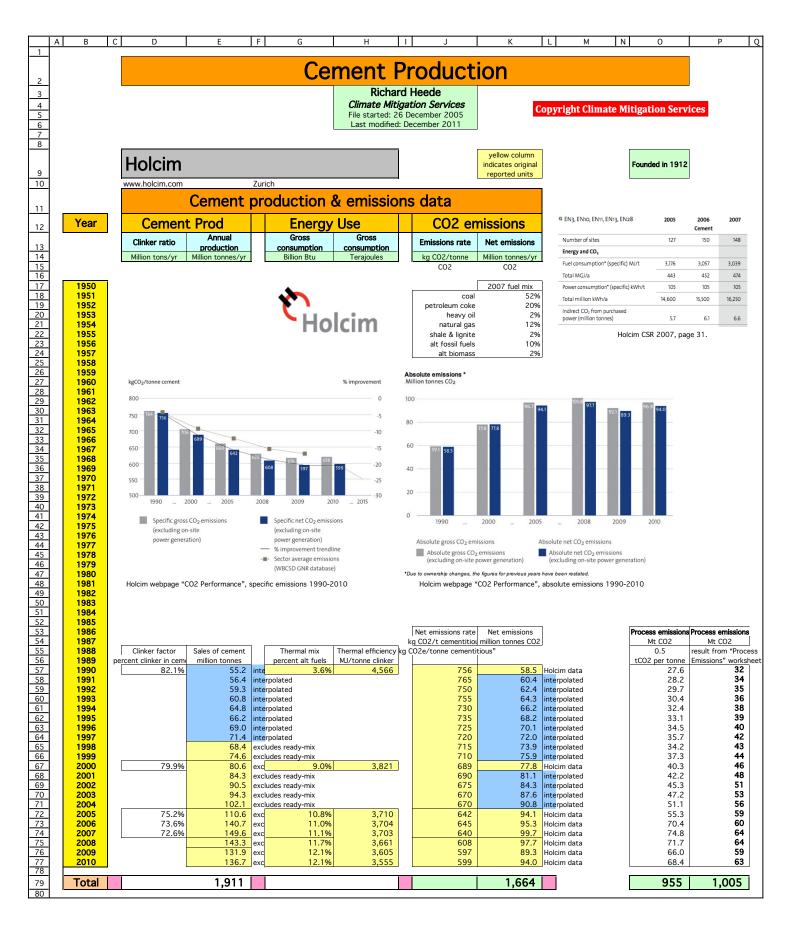
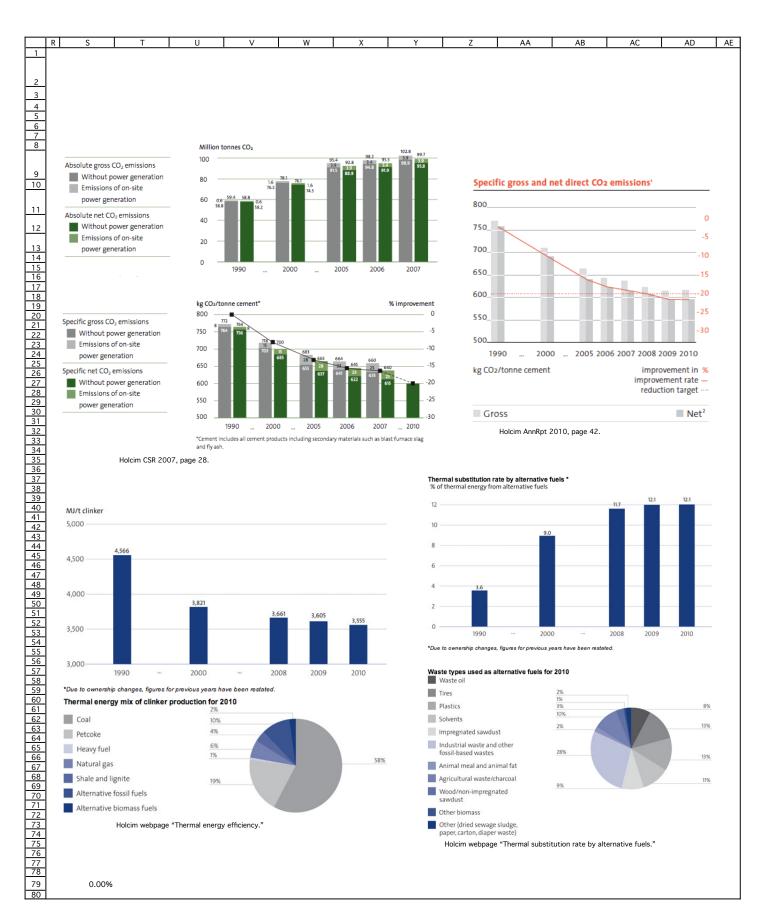
Holcim





Cell: H9

Comment: Rick Heede:

"Holcim is a worldwide leading producer of cement and aggregates. Further activities include the provision of ready-mix concrete and asphalt as well as other services. The Group works in more than 70 countries and employs almost 90,000 people." Holcim CSR 2007. back cover.

Cell: K11

Comment: Rick Heede:

Emissions from cement fabrication are of two main types: Calcining process of calcium carbonate into clinker liberates carbon dioxide, and emissions from the energy used in the manufacturing process. Typically not included in the emissions estimates are transportation energy, the burning of wastes, or plant construction.

Cell: E12

Comment: Rick Heede:

The industry calcination factor ranges from 525 to 900 kg CO2 per tonne of clinker (net), but of course varies from company to company, and will tend to decrease over time as process efficiencies improve.

WBCSD (2002) "Toward a Sustainable Cement Industry: Key Performance Indicators," by Joseph Fiksel, Battelle, for WBCSD. "Each tonne of Ordinary Portland Cement generates ~900 kg of net CO2 emissions ... and consumes roughly 3,000 MJ of total electrical and thermal energy," p. 8.

Cell: H12

Comment: Rick Heede:

Most cement companies will aggregate emissions from energy use with emissions from cement fabrication. This column is provided for companies that provide both data.

Cell: K12

Comment: Rick Heede:

Average CO2 emissions intensity have declined 16.5 percent from 1990 to 2009 -- from 758 net kg CO2 per tonne of cementitious product in 1990 to 633 kg CO2/t in 2009, according to WBCSD data.** This project estimates process emissions from calcining limestone and thus excludes emissions from fuel and electricity inputs inputs to cement manufacturing. The emission rates and net total company emissions both include process and energy-related emission; a subsequent worksheet (SumCement.xls) estimates process emions of CO2.

** World Business Council for Sustainable Development Cement Sustainability Initiative (2009) Cement Industry Energy and CO2 Performance: 'Getting the Numbers Right', wbcsdcement.org, 44 pp. See GNR Indicator 326, reproduced at the "Cement industry data" worksheet in this portfolio.

Cell: K17

Comment: Rick Heede: Holcim CSR 2007, page 29.

Cell: E57

Comment: Rick Heede:

We do not have Holcim data on cement sales prior to 1998, and we interpolate production from published information of Holcim's net CO2 emissions from cement manufacture for 1990 and 2000, along with Holcim's net emissions rate in kg CO2 per tonne of cementitious production.

Note: CMS does not use cement production to estimate process emissions of CO2 from the calcination of limestone -- though this would be preferred -- for the simple reason that most companies do not report sales; more often production capacity is reported, or the cement production data is incomplete. Instead we use the net emissions from cement production, since large producers are also participants in the WBCSD Sustainable Cement Initiative and as such do report net emissions and net emissions rate for 1990 and 2000 and later years.

Cell: J57

Comment: Rick Heede:

www.holcim.com

Interpreted from a bar chart found at, Sustainable Development, CO2 Emissions Performance.

Cell: K57

Comment: Rick Heede:

www.holcim.com Holcim webpage on CO2 performance: "Absolute emissions" shows 1990, 2000, 2005, and 2008-2010 gross and net CO2 emissions. CMS interpolates between 1990 and 2000, and 2000 and 2000 and 2005.

Cell: E65

Comment: Rick Heede:

Holcim AnnRpt 1999, page 3. Excludes sales of ready-mix (21.8 million m^3 in 1999, and 20.8 million m^3).

Cell: E67

Comment: Rick Heede:

www.holcim.com; interpreted from a chart found at Investor Relations, Key Indicators

Cell: D72

Comment: Rick Heede:

Hoclim CSR 2007, page 30, for 1990, 2000, 2005-2007. "In 2007, we consumed 194.4 million tonnes of natural raw materials (2006: 184.9) and 26.9 million tonnes of alternative raw materials (2006: 24.5) to produce 155.9 million tonnes of cement (2006: 147.8)."

Cell: G72

Comment: Rick Heede:

Hoclim CSR 2007, page 29, for 1990, 2000, 2005-2007.

Cell: E75

Comment: Rick Heede (Mar10):

Holcim 2009 operating results worksheet reports "Sales of cement": 143.4 million tonnes in 2008 (131.9 Mt in 2009). This does not equal clinker production, but will suffice until better data is available.

Cell: G75

Comment: Rick Heede:

Holcim CSR rpt 2007, Performance Summary, "Absolute net CO2 emission, in million tonnes" 2005-2007.

Cell: K75

Comment: Rick Heede:

Holcim website, "CO2 performance," shows Absolute emissions, gross and net (CMS lists net emissions). Chart reproduced on this page.

Cell: E76

Holcim

Comment: Rick Heede: Hoclim AnnRpt 2010 pg 6, sales of cement. Excludes sales of ready-mix concrete: 45.9 million m^3 in 2010, and 41.8 million m^3 in 2009.